



Shaping the Future: NHS Leadership for an AI-Empowered Workforce

Programme, 13 November 2026

08.30 - 09.00	Registration, tea and coffee
09.00-09.15	Welcome and introduction Professor Hany Eteiba , President, Royal College of Physicians and Surgeons of Glasgow The AI revolution: Why medical leadership matters more than ever Professor Sir Gregor Smith , Chief Medical Officer, Scotland
Session 1: Leading in the Age of Intelligent Medicine Chair:	
09.15-09.35	The future we inherit: what will medicine ask of us next? Professor Dame Parveen Kumar , Professor emerita of medicine and education, Barts and the London school of medicine and dentistry Queen Mary University of London
09.35-09.55	Leading teams where humans and AI work together Professor Gillian Leng CBE , President of the Royal Society of Medicine
09.55-10.15	What AI must never replace: Compassion and trust Professor Jackie Taylor MBE ,
10.15-10.30	Q&A panel discussion
10.30-11.00	Break, tea and coffee
Session 2: AI in Clinical Practice: Safe, Ethical and Equitable Chair:	
11.00-11.20	Implementing AI safely across the NHS Mr Tim Mitchell , Chair of the Academy of Medical Royal Colleges
11.20-11.40	Equity, inclusion and public trust Lord Karan Bilimoria CBE , Crossbench Peer, Founder of Cobra Beer, Chairman of International Chamber of Commerce UK
11.40-12.00	Governance and Responsible Leadership for an AI empowered workforce Professor Dame Anna Dominiczak , Chief Scientist (Health) for the Scottish Government and Regius Professor of Medicine at the University of Glasgow, and Isobel Houston , AI Innovation and Development Team, Digital Health and Care, Scottish Government
12.00-12.15	Q&A panel discussion
12.15-13.00	Lunch



Session 3: Redefining the Doctor in an AI-Empowered Workforce	
Chair:	
13.00-13.20	Teaching clinical judgement—not simply technology Dr Mark Hall , Honorary Clinical Senior Lecturer, Undergraduate Medical School, University of Glasgow
13.20-13.40	Training doctors for jobs that don't exist Dr David Marshall , Medical Director for Training and Development at the Federation
13.40-14.00	Regulating the augmented doctor in an AI area Professor Alan Denison , Deputy Medical Director at the GMC
14.00-14.20	Q&A panel discussion
14.20-14.50	Break, tea and coffee
Session 4: System Leadership: Turning AI into Better Patient Care	
Chair:	
14.50-15.10	Culture before code in preparing organisations Dr Jeanette Dickson , Immediate Past Chair of AoMRC
15.10-15.30	Leading large-scale change across healthcare systems Jann Gardner , Chief Executive of NHS Greater Glasgow and Clyde
15.30-15.50	Medical Leadership in exceptional circumstance Colonel HC Guthrie MBE , Defence Consultant Advisor, Trauma and Orthopaedic Surgery, Consultant Trauma and Orthopaedic Surgeon, St George's University Hospitals NHS Foundation Trust
15.50-16.05	Q&A panel discussion
16.05-16.20	Break, tea and coffee
Question Time	
Chair:	
16.20-16.50	Can AI Make Healthcare Better Without Making Medicine Less Human?
16.50	Close and thank you Professor Hany Eteiba , President, Royal College of Physicians and Surgeons of Glasgow
17.00	<i>Close</i>

*Programme subject to change